# SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

	F	ORM 10-Q
(Mark ⊠	k One) QUARTERLY REPORT PURSUANT TO SECTIONS 1934	TION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
	For the quarterly period ended September 9, 2007	
		OR
	TRANSITION REPORT PURSUANT TO SECTION 1934	ΓΙΟΝ 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
	For the transition period from: to	
	Commis	sion file number 001-32242
	<u> </u>	
	Domin	o's Pizza, Inc.
	(Exact name	of registrant as specified in its charter)
	_	
	<b>Delaware</b> (State or other jurisdiction of incorporation or organization)	38-2511577 (LR.S. Employer Identification Number)
	Ann	ank Lloyd Wright Drive Arbor, Michigan 48106 ss of principal executive offices)
	(Registrant's t	(734) 930-3030 elephone number, including area code)
precedi		red to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the required to file such reports), and (2) has been subject to such filing requirements for the

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act). (Check one): Large accelerated filer 🖾 Accelerated filer 🗀 Non-accelerated filer 🗆

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  $\square$  No  $\boxtimes$ 

As of October 7, 2007, Domino's Pizza, Inc. had 61,967,121 shares of common stock, par value \$0.01 per share, outstanding.

# Domino's Pizza, Inc.

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# PART I. FINANCIAL INFORMATION

# Item 1. Financial Statements

# Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (Unaudited)

(In thousands)	<u>September 9, 2007</u>	Dece	ember 31, 2006 (Note)
Assets			
Current assets:			
Cash and cash equivalents	\$ 114,917	\$	38,222
Accounts receivable	68,035		65,697
Inventories	23,513		22,803
Notes receivable	873		994
Prepaid expenses and other	21,085		13,835
Advertising fund assets, restricted	24,490		18,880
Deferred income taxes	7,235		5,874
Total current assets	260,148		166,305
Property, plant and equipment:			
Land and buildings	21,899		21,831
Leasehold and other improvements	85,496		83,503
Equipment	165,646		162,142
Construction in progress	1,959		2,132
	275,000		269,608
Accumulated depreciation and amortization	(166,166)		(152,464)
Property, plant and equipment, net	108,834		117,144
Other assets:		_	117,111
Deferred financing costs	33,981		8,770
Goodwill	20,772		21,319
Capitalized software, net	12,255		16,142
Other assets	10,018		10,541
Deferred income taxes	51,159		39,982
Total other assets	128,185	_	96,754
		<u></u>	
Total assets	<u>\$ 497,167</u>	\$	380,203
Liabilities and stockholders' deficit			
Current liabilities:			
Current portion of long-term debt	\$ 304	\$	1,477
Accounts payable	48,683		55,036
Accrued interest	41,273		19,499
Accrued income taxes	5,041		786
Insurance reserves	9,446		8,979
Advertising fund liabilities	24,490		18,880
Other accrued liabilities	48,697		50,544
Total current liabilities	177,934		155,201
Long-term liabilities:			
Long-term debt, less current portion	1,704,874		740,120
Insurance reserves	20,528		22,054
Other accrued liabilities	28,090		27,721
Total long-term liabilities	1,753,492		789,895
Stockholders' deficit:			
Common stock	621		625
Additional paid-in capital	7,394		133,936
Retained deficit	(1,435,927)		(701,520)
Accumulated other comprehensive income (loss)	(6,347)		2,066
Total stockholders' deficit	(1,434,259)		(564,893)
Total liabilities and stockholders' deficit	\$ 497,167	\$	380,203
Total Havilities dilu Stockholders delicit	φ 497,107	Φ	500,205

Note: The balance sheet at December 31, 2006 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements.

See accompanying notes.

# Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Statements of Income (Unaudited)

	Fiscal Qua September 9,	rter Ended September 10,	Three Fiscal Question September 9,	uarters Ended September 10,
(In thousands, except per share data)	2007	2006	2007	2006
Revenues:				
Domestic Company-owned stores	\$ 89,264	\$ 89,284	\$ 277,625	\$ 275,987
Domestic franchise	35,832	35,696	110,479	109,588
Domestic distribution	183,670	175,531	546,072	527,967
International	28,552	26,158	82,752	88,523
Total revenues	337,318	326,669	1,016,928	1,002,065
Cost of sales:				
Domestic Company-owned stores	73,818	71,785	221,766	218,221
Domestic distribution	167,360	157,070	492,947	471,317
International	12,212	12,035	35,350	43,688
Total cost of sales	253,390	240,890	750,063	733,226
Operating margin	83,928	85,779	266,865	268,839
General and administrative	40,167	35,066	129,073	117,836
Income from operations	43,761	50,713	137,792	151,003
Interest income	999	381	5,269	860
Interest expense	(26,513)	(13,600)	(95,733)	(38,564)
Other	<u> </u>	<u> </u>	(13,294)	
Income before provision for income taxes	18,247	37,494	34,034	113,299
Provision for income taxes	7,256	12,970	12,329	38,117
Net income	\$ 10,991	\$ 24,524	\$ 21,705	\$ 75,182
Earnings per share:				
Common stock – basic	\$ 0.18	\$ 0.39	\$ 0.35	\$ 1.18
Common stock – diluted	0.17	0.39	0.34	1.16
Dividends declared per share	\$ —	\$ 0.12	\$ 13.50	\$ 0.36

See accompanying notes.

# Domino's Pizza, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (Unaudited)

	Three Fiscal Quarters Ended			
(In thousands)	September 9, 2007	September 10, 2006		
Cash flows from operating activities:	2007	2000		
Net income	\$ 21,705	\$ 75,182		
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization	21,740	22,390		
Amortization and write-off of deferred financing costs and debt discount	34,773	2,568		
Benefit for deferred income taxes	(4,530)	(2,570)		
Non-cash compensation expense	6,069	3,412		
Other	2,531	(3,832)		
Changes in operating assets and liabilities	(16,069)	(7,034)		
Net cash provided by operating activities	66,219	90,116		
Cash flows from investing activities:				
Capital expenditures	(12,676)	(14,794)		
Proceeds from sale of property, plant and equipment	3,317	12,974		
Other	(58)	73		
Net cash used in investing activities	(9,417)	(1,747)		
Cash flows from financing activities:				
Proceeds from issuance of common stock	4,534	3,332		
Repurchase of common stock	(18,078)	(145,000)		
Proceeds from issuance of long-term debt	2,509,938	100,000		
Repayments of long-term debt and capital lease obligation	(1,547,102)	(95,194)		
Cash paid for financing fees	(58,876)	(250)		
Common stock dividends and equivalents	(896,972)	(14,875)		
Proceeds from exercise of stock options	4,537	3,575		
Tax benefit from stock options	21,907	4,112		
Net cash provided by (used in) financing activities	19,888	(144,300)		
Effect of exchange rate changes on cash and cash equivalents	5	55		
Increase (decrease) in cash and cash equivalents	76,695	(55,876)		
Cash and cash equivalents, at beginning of period	38,222	66,919		
Cash and cash equivalents, at end of period	\$ 114,917	\$ 11,043		

See accompanying notes.

Domino's Pizza, Inc. and Subsidiaries Notes to Condensed Consolidated Financial Statements (Unaudited; tabular amounts in thousands, except percentages, share and per share amounts)

#### September 9, 2007

#### Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. For further information, refer to the consolidated financial statements and footnotes for the fiscal year ended December 31, 2006 included in our annual report on Form 10-K.

In the opinion of management, all adjustments, consisting of normal recurring items and the effects of the adoption of the provisions of Financial Accounting Standards Board Interpretation 48, "Accounting for Uncertainty in Income Taxes," considered necessary for a fair presentation have been included. Operating results for the fiscal quarter and three fiscal quarters ended September 9, 2007 are not necessarily indicative of the results that may be expected for the fiscal year ending December 30, 2007.

#### 2. Comprehensive Income

	Fiscal Qua	rter Ended	Three Fiscal Quarters Ended		
	September 9, 2007	September 10, 2006	September 9, 2007	September 10, 2006	
Net income	\$ 10,991	\$ 24,524	\$ 21,705	\$ 75,182	
Unrealized gains (losses) on derivative instruments, net of tax	_	(505)	(8,381)	1,085	
Reclassification adjustment for (gains) losses included in net income, net of tax	287	(3,381)	(234)	(4,935)	
Currency translation adjustment	(16)	31	202	734	
Comprehensive income	\$ 11,262	\$ 20,669	\$ 13,292	\$ 72,066	

#### 3. Segment Information

The following table summarizes revenues, income from operations and earnings before interest, taxes, depreciation, amortization and other, which is the measure by which management allocates resources to its segments and which we refer to as Segment Income, for each of our reportable segments.

		Fiscal Quarters Ended September 9, 2007 and September 10, 2006							
	Domestic Stores	Domestic Distribution	International	Intersegment Revenues	Other	Total			
Revenues –									
2007	\$ 125,096	\$ 208,904	\$ 28,552	\$ (25,234)	\$ —	\$ 337,318			
2006	124,980	199,893	26,158	(24,362)	_	326,669			
Income from operations –									
2007	\$ 28,072	\$ 11,305	\$ 13,114	N/A	\$(8,730)	\$ 43,761			
2006	31,649	12,900	14,371	N/A	(8,207)	50,713			
Segment Income –									
2007	\$ 31,043	\$ 13,295	\$ 13,233	N/A	\$(4,831)	\$ 52,740			
2006	34,041	15,067	11,679	N/A	(4,780)	56,007			

		Three Fiscal Quarters Ended September 9, 2007 and September 10, 2006							
	Domestic	Domestic		Intersegment		m . 1			
	Stores	Distribution	International	Revenues	Other	Total			
Revenues –									
2007	\$ 388,104	\$ 620,810	\$ 82,752	\$ (74,738)	\$ —	\$ 1,016,928			
2006	385,575	601,380	88,523	(73,413)	_	1,002,065			
Income from operations –									
2007	\$ 91,724	\$ 37,606	\$ 38,432	N/A	\$ (29,970)	\$ 137,792			
2006	100,661	40,239	36,572	N/A	(26,469)	151,003			
Segment Income –									
2007	\$ 105,835	\$ 43,586	\$ 38,810	N/A	\$ (15,350)	\$ 172,881			
2006	109,344	46,741	34,459	N/A	(16,804)	173,740			

The following table reconciles Total Segment Income to consolidated income before provision for income taxes.

	Fiscal Q	uarter Ended	Three Fiscal Quarters Ended		
	September 9, 2007			September 10, 2006	
Total Segment Income	\$ 52,740	\$ 56,007	\$ 172,881	\$ 173,740	
Depreciation and amortization	(7,157)	(7,416)	(21,740)	(22,390)	
Gains (losses) on sale/disposal of assets	(340)	3,444	(680)	3,065	
Non-cash stock compensation expense	(1,482)	(1,322)	(6,069)	(3,412)	
Reserve for California legal matters	<del>-</del>	_	(5,000)	_	
2007 recapitalization-related expenses			(1,600)		
Income from operations	43,761	50,713	137,792	151,003	
Interest income	999	381	5,269	860	
Interest expense	(26,513)	(13,600)	(95,733)	(38,564)	
Other			(13,294)		
Income before provision for income taxes	\$ 18,247	\$ 37,494	\$ 34,034	\$ 113,299	

The \$5.0 million reserve for California legal matters included in the table above was recorded in the second quarter of 2007 in the Domestic Stores segment as it relates to legal matters associated with Company-owned stores.

#### 4. Earnings Per Share

	Fiscal Quarter Ended				Three Fiscal Quarters Ended			Ended		
		September 9,         September 10,           2007         2006		Sep	September 9, 2007		tember 10, 2006			
Net income available to common stockholders – basic and diluted	\$	10,991	\$	24,524	\$	21,705	\$	75,182		
Basic weighted average number of shares	62,7	62,770,622		62,201,247		2,683,343	63,481,768			
Earnings per share – basic	\$	0.18	\$	0.39	\$	0.35	\$	1.18		
Diluted weighted average number of shares	63,9	63,971,505		63,971,505 63,		405,773 64,534,801		1,534,801	64	,856,318
Earnings per share – diluted	\$	0.17	\$	0.39	\$	0.34	\$	1.16		

The denominators in calculating diluted earnings per share for common stock for the third quarter and first three quarters of 2007 do not include 3,010,700 and 2,522,700 options to purchase common stock, respectively, as the effect of including these options would have been anti-dilutive. The denominators in calculating diluted earnings per share for common stock for both the third quarter and first three quarters of 2006 do not include 3,371,500 and 3,363,900 options to purchase common stock, respectively, as the effect of including these options would have been anti-dilutive.

# 5. Recapitalization

On February 7, 2007, the Company announced a recapitalization plan comprised of (i) a stock tender offer for up to 13,850,000 shares of the Company's common stock, (ii) an offer to purchase all of the outstanding Domino's, Inc. 8 1/4% senior subordinated notes due 2011 pursuant to a debt tender offer, (iii) the repayment of all outstanding borrowings under its senior credit facility and (iv) a planned special cash dividend to stockholders and related anti-dilution payments and adjustments to certain option holders, in each case financed as described below.

On March 8, 2007, the Company entered into a \$1.35 billion bridge facility credit agreement, consisting of (i) up to \$1.25 billion in bridge term loans and (ii) up to \$100 million under a revolving credit facility. Also on March 8, 2007, the Company borrowed \$500 million under the bridge term loan facility, which it used to repay all outstanding borrowings under its senior credit agreement, as well as to pay related fees and expenses. Upon repayment of all such outstanding borrowings, the senior credit facility was terminated. On March 9, 2007, the Company borrowed an additional \$280 million under the bridge term loan facility, which it used to repurchase and retire at a premium \$273.6 million in aggregate principal amount of Domino's, Inc. 8 1/4% senior subordinated notes due 2011, representing substantially all of the outstanding senior subordinated notes, as well as to pay related fees and expenses. Borrowings under the bridge term loan facility were subject to floating interest rates, as defined in the related agreements.

On March 9, 2007, the Company announced the acceptance for purchase of 2,242 shares of its common stock under its stock tender offer at a purchase price of \$30.00 per share, for a total purchase price of approximately \$67,000.

On April 16, 2007, a wholly-owned subsidiary of the Company completed an asset-backed securitization by placing \$1.85 billion of notes in a private transaction consisting of \$1.6 billion of 5.261% Fixed Rate Series 2007-1 Senior Notes, Class A-2, \$100 million of 7.629% Fixed Rate Series 2007-1 Subordinated Notes, Class M-1 (collectively, the Fixed Rate Notes) and \$150 million of Variable Rate Series 2007-1 Senior Variable Funding Notes, Class A-1 (the Variable Funding Notes). The Variable Funding Notes allow for the issuance of up to \$150 million of financing and certain other credit instruments, including letters of credit in support of various obligations of the Company. Gross proceeds from the issuance of the Fixed Rate Notes were \$1.7 billion. The Company used a portion of the proceeds to (i) repay in full the bridge term loan facility that was entered into in the first quarter of 2007 as part of the recapitalization and to terminate the bridge loan facility; (ii) capitalize certain new subsidiaries; and (iii) pay transaction-related fees and expenses.

The Fixed Rate Notes require no annual principal payments and the anticipated repayment date is April 25, 2012, with legal final maturity on April 27, 2037. The Fixed Rate Notes are subject to certain financial covenants, including certain leverage ratio tests, as defined in the related agreements. At September 9, 2007, management estimates that the \$1.6 billion of Fixed Rate Series 2007-1 Senior Notes, Class A-2 had a fair value of approximately \$1.6 billion and the \$100 million of Fixed Rate Series 2007-1 Subordinated Notes, Class M-1 had a fair value of approximately \$102.1 million.

On April 17, 2007, the Company completed the recapitalization, with its Board of Directors declaring a \$13.50 per share special cash dividend on its outstanding common stock totaling \$846.4 million, which was paid on May 4, 2007 to stockholders of record at the close of business on April 27, 2007. Additionally, pursuant to the anti-dilution provisions in the Company's underlying stock option plans and subject to the equity restructuring guidance in Statement of Financial Accounting Standard No. 123R, "Share Based Payments" (SFAS 123R), the Company made a corresponding cash payment of approximately \$50.6 million on certain stock options, reduced the exercise price on certain other stock options by an equivalent per share amount and, in certain circumstances, both reduced the stock option exercise price and made a cash payment totaling \$13.50 per share. In accordance with SFAS 123R, these anti-dilution payments were accounted for as modifications/settlements and were recorded as increases in total stockholders' deficit. Total cash paid for common stock dividends and related anti-dilution equivalent payments totaled \$897.0 million, of which \$141.0 million was recorded as a reduction of additional paid-in capital and \$756.0 million was recorded as an increase in retained deficit.

Additionally, the Board of Directors approved an open market share repurchase program for up to \$200 million of the Company's common stock, which will be funded by future free cash flow and borrowings available under the Variable Funding Notes. During the third quarter of 2007, the Company repurchased 1,052,960 shares of common stock for approximately \$18.0 million. The Company's policy is to recognize the difference between the purchase price and par value of the common stock in additional paid-in capital.

During the first quarter of 2007 and in connection with the recapitalization, the Company incurred approximately \$25.7 million of expenses, consisting primarily of a \$13.3 million premium paid to holders of the Domino's, Inc. senior subordinated notes in the debt tender offer, \$9.5 million of write-offs of deferred financing fees and bond discount related to extinguished debt and \$2.5 million of additional interest expense, net that was incurred in connection with the settlement of interest rate derivatives. Additionally, in connection with obtaining the bridge loan facility, the Company paid \$22.3 million in fees, which were recorded as a deferred financing cost asset in the consolidated balance sheet.

During the first three quarters of 2007, the Company paid \$36.6 million of deferred financing fees relating to the completion of the asset-backed securitization and wrote off the unamortized deferred financing fees related to the previously outstanding bridge loan facility of approximately \$21.9 million. Additionally, during the first three quarters of 2007, the Company incurred general and administrative expenses of \$2.9 million in connection with the recapitalization, comprised of \$1.6 million of legal, professional and other fees and expenses and \$1.3 million of non-cash compensation expenses, of which \$0.4 million related to the acceleration of vesting of certain stock options.

Additionally during the second quarter of 2007, the Company settled its then outstanding five-year forward starting interest rate swap agreement with a total notional amount of \$1.25 billion. This interest rate swap agreement was settled in cash for \$11.5 million, in accordance with its terms, concurrent with the issuance of the securitized debt. In connection with this settlement, the accumulated other comprehensive income amount was adjusted and the total net settlement loss of \$7.1 million will be amortized into interest expense over the five year expected term of the securitized debt.

#### 6. Legal Matters

The Company has two lawsuits pending in California brought by former employees, alleging that the Company failed to provide meal and rest breaks to its employees. On September 11, 2007, the parties reached an out-of-court settlement, subject to the court's approval, in which all claims in both lawsuits will be dismissed. As part of the conditional settlement, Domino's Pizza LLC agreed to pay \$5.0 million to plaintiffs and their attorneys to resolve the disputes. As previously disclosed, the Company reserved \$5.0 million for these matters during the second quarter of 2007, which is reflected in general and administrative expenses.

#### 7. Effect of Adoption of Statement of Financial Accounting Standards Board Interpretation No. 48

On January 1, 2007, the Company adopted the provisions of Financial Accounting Standards Board (FASB) Interpretation 48, "Accounting for Uncertainty in Income Taxes" (FIN 48). The Company previously had accounted for tax contingencies in accordance with Statement of Financial Accounting Standards 5, "Accounting for Contingencies." As required by FIN 48, which clarifies FASB Statement No. 109, "Accounting for Income Taxes," the Company recognizes the financial statement benefit of a tax position only after determining that the relevant tax authority would more likely than not sustain the position following an audit. For tax positions meeting the more likely than not threshold, the amount recognized in the financial statements is the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement with the relevant tax authority. At the adoption date, the Company applied FIN 48 to all tax positions for which the statute of limitations remained open. As a result of the adoption of FIN 48, the Company recognized a net increase of approximately \$86,000 in the liability for unrecognized tax benefits, which was accounted for as an increase to the January 1, 2007 balance of retained deficit.

At January 1, 2007, the liability for unrecognized tax benefits was \$13.6 million. This amount is comprised of gross unrecognized tax benefits of \$13.0 million and interest and penalties of \$6.1 million, net of deferred taxes of \$5.5 million. The amount of gross unrecognized tax benefits that, if ultimately recognized, would reduce the Company's annual effective rate is \$8.1 million. The Company recognizes accrued interest related to unrecognized tax benefits in interest expense and penalties in income tax expense.

In the third quarter of 2007, the Company recorded a provision for income taxes of \$0.3 million for certain state income tax matters. For the first three quarters of 2007, the Company recorded a net benefit for income taxes of \$0.6 million with respect to these state income tax matters. Separately, in the third quarter and first three quarters of 2007, the Company has accrued additional interest expense of \$0.6 million and \$0.9 million, respectively.

The Company believes that it is reasonably possible that a reduction to the liability for unrecognized tax benefits related to certain state income tax matters may occur within the next twelve months. The total liability for unrecognized tax benefits related to these state income tax matters is \$10.8 million at September 9, 2007. This amount is comprised of gross unrecognized tax benefits of \$8.9 million and interest and penalties of \$6.5 million, net of deferred taxes of \$4.6 million.

The Company's examination by the Internal Revenue Service was concluded in the second quarter of 2007. The Company continues to be under examination by certain states. The Company's federal statute of limitation has expired for years prior to 2003 and the relevant state statutes vary. The Company expects the current ongoing examinations to be concluded in the next twelve months and does not expect the assessment of any significant additional tax in excess of amounts reserved.

# Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Unaudited; tabular amounts in millions, except percentages and store data)

The 2007 and 2006 third quarters referenced herein represent the twelve-week periods ended September 9, 2007 and September 10, 2006, respectively. The 2007 and 2006 first three quarters referenced herein represent the thirty-six week periods ended September 9, 2007 and September 10, 2006, respectively.

#### Overview

We are the number one pizza delivery company in the United States and have a leading international presence. We operate through a network of Companyowned stores, all of which are in the United States, and franchise stores located in all 50 states and in more than 55 countries. In addition, we operate regional dough manufacturing and distribution centers in the United States and Canada.

Our financial results are driven largely by retail sales at our Company-owned and franchise stores. Changes in retail sales are driven by changes in same store sales and store counts. We monitor both of these metrics closely, as they directly impact our revenues and profits, and strive to consistently increase both our same store sales and our store counts. Retail sales drive Company-owned store revenues, royalty payments from franchisees and distribution revenues. Retail sales are primarily impacted by the strength of the Domino's Pizza® brand, the success of our marketing promotions and our ability to execute our store operating model and other business strategies.

	Third Qu of 200		Third Quarter First Three of 2006 Quarters of 2007			First Three Quarters of 200		
Global retail sales growth	+ 7.2%		+ 3.1%		+ 6.2%		+ 1.7%	
Same store sales growth:								
Domestic Company-owned stores	+ 0.8%		(2.3)%		+ 1.9%		(2.8)%	
Domestic franchise stores	(2.0)%		(3.2)%		(1.3)%		(4.2)%	
Domestic stores	(1.6)%		(3.1)%		(0.9)%		(4.0)%	
International stores	+ 8.3%		+ 3.0%		+ 5.4%		+ 4.0%	
Store counts (at end of period):								
Domestic Company-owned stores	565		565					
Domestic franchise stores	4,571		4,535					
Domestic stores	5,136		5,100					
International stores	3,374		3,138					
Total stores	8,510		8,238					
Income statement data:								
Total revenues	\$337.3	100.0%	\$326.7	100.0%	\$1,016.9	100.0%	\$1,002.1	100.0%
Cost of sales	253.4	75.1%	240.9	73.7%	750.1	73.8%	733.2	73.2%
General and administrative	40.2	11.9%	35.1	10.7%	129.1	12.7%	117.8	11.8%
Income from operations	43.8	13.0%	50.7	15.6%	137.8	13.5%	151.0	15.0%
Interest expense, net	25.5	7.6%	13.2	4.1%	90.5	8.9%	37.7	3.7%
Other					13.3	1.3%		
Income before provision for income taxes	18.2	5.4%	37.5	11.5%	34.0	3.3%	113.3	11.3%
Provision for income taxes	7.3	2.1%	13.0	4.0%	12.3	1.2%	38.1	3.8%
Net income	\$ 11.0	3.3%	\$ 24.5	7.5%	\$ 21.7	2.1%	\$ 75.2	<u>7.5</u> %

Global retail sales growth in 2007, comprised of retail sales results at both our franchise and Company-owned stores worldwide, was driven primarily by same store sales growth in our international markets as well as an increase in our worldwide store counts during the trailing four quarters. Domestic Company-owned same store sales continued to improve in the third quarter of 2007. International same store sales growth reflects continued strong performance in the key markets where we compete. Additionally, we grew our worldwide net store counts by 61 and 272 stores during the third quarter and trailing four quarters, respectively.

Revenues increased \$10.6 million, or 3.3%, in the third quarter of 2007 and increased \$14.8 million, or 1.5%, in the first three quarters of 2007. These increases were due primarily to increases in domestic distribution revenues, driven by higher food prices, primarily cheese. The increase in the first three quarters was offset in part by decreases in international revenues due primarily to the sale of the France and Netherlands operations in the third quarter of 2006.

Income from operations decreased \$6.9 million, or 13.7%, in the third quarter of 2007 and decreased \$13.2 million, or 8.7%, in the first three quarters of 2007. These decreases were due primarily to lower margins in our Company-owned store and distribution businesses. Additionally, the first three quarters were negatively impacted by a \$5.0 million reserve recorded in the second quarter of 2007 related to certain legal matters in California and \$1.3 million of non-cash compensation expenses recorded in connection with the Company's recapitalization that was completed in the second quarter of 2007. These decreases were offset in part by continued strong performance in our international business.

Net income decreased \$13.5 million, or 55.2%, in the third quarter of 2007 and decreased \$53.5 million, or 71.1%, in the first three quarters of 2007. These decreases were driven primarily by expenses incurred in connection with the recapitalization, including higher interest expense related to higher debt levels and the write-offs of deferred financing fees, as well as the aforementioned decreases in income from operations. These decreases were offset in part by increases in interest income as a result of carrying higher cash balances in 2007 in connection with the recapitalization. Net income for the first three quarters of 2007 was also negatively impacted by the premium paid to repurchase and retire the Domino's, Inc. senior subordinated notes, due 2011.

#### Revenues

	Third Quarter of 2007		Third Quarter of 2006		First Three Quarters of 2007		First Three Quarters of 2006	
Domestic Company-owned stores	\$ 89.3	26.5%	\$ 89.3	27.3%	\$ 277.6	27.3%	\$ 276.0	27.6%
Domestic franchise	35.8	10.6%	35.7	10.9%	110.5	10.9%	109.6	10.9%
Domestic distribution	183.7	54.4%	175.5	53.8%	546.1	53.7%	528.0	52.7%
International	28.6	8.5%	26.2	8.0%	82.8	8.1%	88.5	8.8%
Total revenues	\$337.3	100.0%	\$326.7	100.0%	\$1,016.9	100.0%	\$1,002.1	100.0%

Revenues primarily consist of retail sales from our Company-owned stores, royalties from our franchise stores, and sales of food, equipment and supplies by our distribution centers to certain franchise stores. Company-owned store and franchise store revenues may vary significantly from period to period due to changes in store count mix while distribution revenues may vary significantly as a result of fluctuations in commodity prices, primarily cheese and meats.

#### **Domestic Stores Revenues**

	Third Quarter of 2007		Third Quarter of 2006		First Three Quarters of 2007		First Three Quarters of 2006	
Domestic Company-owned stores	\$ 89.3	71.4%	\$ 89.3	71.4%	\$277.6	71.5%	\$276.0	71.6%
Domestic franchise	35.8	28.6%	35.7	28.6%	110.5	28.5%	109.6	28.4%
Domestic stores	\$125.1	100.0%	\$125.0	100.0%	\$388.1	100.0%	\$385.6	100.0%

Domestic stores revenues increased \$0.1 million, or 0.1%, in the third quarter of 2007 and increased \$2.5 million, or 0.7%, in the first three quarters of 2007. These increases were the result of higher domestic Company-owned same store sales and an increase in the average number of domestic stores open during 2007. The increases were offset in part by lower domestic franchise same store sales. Domestic same store sales decreased 1.6% in the third quarter of 2007 and decreased 0.9% in the first three quarters of 2007. These changes in domestic stores revenues are more fully described below.

#### **Domestic Company-Owned Stores Revenues**

Revenues from domestic Company-owned store operations remained flat in the third quarter of 2007 and increased \$1.6 million, or 0.6%, in the first three quarters of 2007. The increase in the first three quarters was due to increases in domestic Company-owned same store sales. Domestic Company-owned same store sales increased 0.8% and 1.9% in the third quarter and first three quarters of 2007. There were 565 domestic Company-owned stores in operation as of September 9, 2007 and September 10, 2006.

#### **Domestic Franchise Revenues**

Revenues from domestic franchise operations increased \$0.1 million, or 0.4%, in the third quarter of 2007 and increased \$0.9 million, or 0.8%, in the first three quarters of 2007. These increases were due to an increase in the average number of domestic franchise stores open during 2007, offset in part by lower domestic franchise same store sales. Domestic franchise same store sales decreased 2.0% in the third quarter of 2007 and decreased 1.3% in the first three quarters of 2007. There were 4,571 and 4,535 domestic franchise stores in operation as of September 9, 2007 and September 10, 2006, respectively.

#### **Domestic Distribution Revenues**

Revenues from domestic distribution operations increased \$8.2 million, or 4.6%, in the third quarter of 2007 and increased \$18.1 million, or 3.4%, in the first three quarters of 2007. These increases were due primarily to increases in food prices, primarily cheese. The published cheese block price-per-pound averaged \$1.95 and \$1.60 in the third quarter and first three quarters of 2007, respectively, up from \$1.19 and \$1.22 in the comparable periods in 2006. Had the 2007 average cheese prices been in effect during 2006, distribution revenues for the third quarter would have been approximately \$21.1 million higher than the reported 2006 amount of \$175.5 million and the first three quarters of 2006 would have been approximately \$31.4 million higher than the reported 2006 amount of \$528.0 million.

#### **International Revenues**

Revenues from international operations increased \$2.4 million, or 9.1%, in the third quarter of 2007 and decreased \$5.7 million, or 6.5%, in the first three quarters of 2007. The increase in the third quarter was due primarily to higher royalty revenues resulting from increases in same store sales and the average number of international stores open during 2007. The decrease in the first three quarters was due primarily to the July 3, 2006 sale of Company-owned operations in France and the Netherlands, offset in part by higher royalty revenues due to increases in same store sales and the average number of international stores open during 2007. On a constant dollar basis, same store sales increased 8.3% and 5.4% in the third quarter and first three quarters of 2007, respectively. There were 3,374 and 3,138 international stores in operation as of September 9, 2007 and September 10, 2006, respectively.

#### Cost of Sales / Operating Margin

	Third Q of 20						First Three Quarters of 2006	
Consolidated revenues	\$337.3	100.0%	\$326.7	100.0%	\$1,016.9	100.0%	\$1,002.1	100.0%
Consolidated cost of sales	253.4	75.1%	240.9	73.7%	750.1	73.8%	733.2	73.2%
Consolidated operating margin	\$ 83.9	24.9%	\$ 85.8	26.3%	\$ 266.9	26.2%	\$ 268.8	26.8%

Consolidated cost of sales primarily consists of domestic Company-owned store and domestic distribution costs incurred to generate related revenues. Components of consolidated cost of sales primarily include food, labor and occupancy costs.

The consolidated operating margin, which we define as revenues less cost of sales, decreased \$1.9 million, or 2.2%, in the third quarter of 2007 and decreased \$1.9 million, or 0.7%, in the first three quarters of 2007. These decreases were due primarily to lower margins at our Company-owned stores and domestic distribution businesses, offset in part by higher international margins. Franchise revenues do not have a cost of sales component and, as a result, changes in franchise revenues have a disproportionate effect on the consolidated operating margin.

As a percentage of revenues, the consolidated operating margin decreased 1.4 and 0.6 percentage points in the third quarter and first three quarters of 2007, respectively. These decreases were due primarily to decreases in Company-owned store and domestic distribution operating margins as discussed below, and were offset in part by improvements in the operating margin in our international operations primarily as a result of the third quarter 2006 sale of Company-owned operations in France and the Netherlands.

The consolidated operating margin as a percentage of revenues was negatively impacted by higher cheese costs. Cheese price changes are a "pass-through" in domestic distribution revenues and cost of sales and, as such, have no impact on the related operating margin as measured in dollars. However, cheese price changes do impact operating margin when measured as a percentage of revenues. For example, if the 2007 average cheese prices had been in effect during 2006, the consolidated operating margin for the third quarter and first three quarters of 2006 would have been approximately 24.7% and 26.0% of total revenues, respectively, versus the reported 26.3% and 26.8%.

#### **Domestic Company-Owned Stores Operating Margin**

						First T	
\$89.3	100.0%	\$89.3	100.0%	\$277.6	100.0%	\$276.0	100.0%
73.8	82.7%	71.8	80.4%	221.8	79.9%	218.2	79.1%
\$15.4	17.3%	\$17.5	19.6%	\$ 55.9	20.1%	\$ 57.8	20.9%
	\$89.3 73.8	73.8 82.7%	of 2007     of 2       \$89.3     100.0%     \$89.3       73.8     82.7%     71.8	of 2007         of 2006           \$89.3         100.0%         \$89.3         100.0%           73.8         82.7%         71.8         80.4%	of 2007         of 2006         Quarters           \$89.3         100.0%         \$89.3         100.0%         \$277.6           73.8         82.7%         71.8         80.4%         221.8	of 2007         of 2006         Quarters of 2007           \$89.3         100.0%         \$89.3         100.0%         \$277.6         100.0%           73.8         82.7%         71.8         80.4%         221.8         79.9%	of 2007         of 2006         Quarters of 2007         Quarters           \$89.3         100.0%         \$89.3         100.0%         \$277.6         100.0%         \$276.0           73.8         82.7%         71.8         80.4%         221.8         79.9%         218.2

The domestic Company-owned store operating margin decreased \$2.1 million, or 11.7%, in the third quarter of 2007 and decreased \$1.9 million, or 3.3%, in the first three quarters of 2007. The decrease in the third quarter was due primarily to higher labor costs and overall higher food costs. The decrease in the first three quarters was due primarily to higher labor costs offset by lower overall food costs, net of the positive impact of derivative contracts.

As a percentage of store revenues, the store operating margin decreased 2.3 percentage points in the third quarter of 2007 and decreased 0.8 percentage points in the first three quarters of 2007.

As a percentage of store revenues, food costs increased 1.3 percentage points to 28.0% in the third quarter of 2007 and decreased 0.2 percentage points to 25.9% in the first three quarters of 2007. The third quarter and first three quarters were impacted by higher food prices. As stated above, the first three quarters include the positive net impact of derivative contracts.

As a percentage of store revenues, labor costs increased 0.6 percentage points to 30.5% in the third quarter of 2007 and increased 1.0 percentage point to 30.8% in the first three quarters of 2007. These increases were due primarily to higher average wage rates during 2007.

As a percentage of store revenues, occupancy costs, which include rent, telephone, utilities and depreciation, decreased 0.2 percentage points to 12.4% in the third quarter of 2007 and decreased 0.2 percentage points to 11.8% in the first three quarters of 2007. These decreases were due primarily to lower depreciation expenses during 2007. Additionally, the first three quarters benefited from lower telephone and utilities expenses during 2007.

As a percentage of store revenues, insurance costs decreased 0.2 percentage points to 3.2% in the third quarter of 2007 and decreased 0.3 percentage points to 3.1% in the first three quarters of 2007. These decreases were due primarily to improved loss experience.

#### **Domestic Distribution Operating Margin**

Domestic Distribution	Third Quarter of 2007		Third Quarter of 2006		First Three Quarters of 2007		First Three Quarters of 2006	
Revenues	\$183.7	100.0%	\$175.5	100.0%	\$546.1	100.0%	\$528.0	100.0%
Cost of sales	167.4	91.1%	157.1	89.5%	492.9	90.3%	471.3	89.3%
Distribution operating margin	\$ 16.3	8.9%	\$ 18.5	10.5%	\$ 53.1	9.7%	\$ 56.7	10.7%

The domestic distribution operating margin decreased \$2.2 million, or 11.7%, in the third quarter of 2007 and decreased \$3.6 million, or 6.2%, in the first three quarters of 2007. These decreases were due primarily to higher food costs, offset in part by lower labor costs.

As a percentage of distribution revenues, the distribution operating margin decreased 1.6 and 1.0 percentage points in the third quarter and first three quarters of 2007, respectively. These decreases were due primarily to higher food prices, including cheese, offset in part by lower labor costs and the positive effect on margins due to higher revenues as discussed above. Had the 2007 average cheese prices been in effect during 2006, the distribution operating margin for the third quarter and first three quarters of 2006 would have been approximately 9.4% and 10.1% of distribution revenues, respectively, versus the reported 10.5% and 10.7%.

#### General and Administrative Expenses

General and administrative expenses increased \$5.1 million, or 14.5%, in the third quarter of 2007 and increased \$11.3 million, or 9.5%, in the first three quarters of 2007. The increase in the third quarter was due primarily to a gain of approximately \$2.8 million recognized on the sale of Company-owned operations in France and the Netherlands, as well as a gain of \$0.9 million recognized on the sale of 11 domestic Company-owned stores to an existing franchisee, both of which occurred in the third quarter of 2006. Additionally, the first three quarters were impacted by a \$5.0 million reserve recorded in the second quarter of 2007 related to certain legal matters in California and the general and administrative expenses recorded in connection with the Company's recapitalization. These increases were offset in part by lower general and administrative expenses in 2007 as a result of the July 3, 2006 sale of Company-owned operations in France and the Netherlands as well as decreases in administrative labor.

#### Interest Income

Interest income increased \$0.6 million to \$1.0 million in the third quarter of 2007 and increased \$4.4 million to \$5.3 million in the first three quarters of 2007. The increases were due to carrying higher cash balances as a result of the Company's recapitalization.

#### Interest Expense

Interest expense increased \$12.9 million to \$26.5 million in the third quarter of 2007 and increased \$57.1 million to \$95.7 million in the first three quarters of 2007. These increases were due primarily to higher average outstanding debt balances in 2007 offset in part by lower average borrowing rates, both the result of the Company's recapitalization. Interest expense in the first three quarters of 2007 was also negatively impacted by a \$21.9 million write-off of deferred financing fees related to the previously outstanding bridge loan facility, expenses incurred in the first quarter of 2007 related to the Company's recapitalization, including a \$9.5 million write-off of deferred financing fees and bond discount related to the extinguishment of debt and \$2.5 million of additional interest expense, net incurred in connection with the settlement of interest rate derivatives.

The Company's cash borrowing rate decreased 0.5 percentage points to 6.1% during the third quarter of 2007 and decreased 0.3 percentage points to 6.1% in the first three quarters of 2007. The Company's average outstanding debt balance, excluding capital lease obligations, increased \$914.3 million to \$1.7 billion in the third quarter of 2007 and increased \$539.5 million to \$1.31 billion in the first three quarters of 2007.

#### Other

The other amount of \$13.3 million in the first three quarters of 2007 represents the premium paid to repurchase and retire the senior subordinated notes that were tendered in the debt tender offer in connection with the Company's recapitalization.

#### **Provision for Income Taxes**

Provision for income taxes decreased \$5.7 million in the third quarter of 2007 and decreased \$25.8 million in the first three quarters of 2007. The effective tax rate increased 5.2 percentage points to 39.8% during the third quarter of 2007 from 34.6% in the comparable period in 2006, and increased 2.6 percentage points to 36.2% during the first three quarters of 2007, from 33.6% in the comparable period in 2006. The provision for income taxes and effective tax rates in 2006 were positively impacted by a tax benefit associated with the sale of the Company-owned operations in France and the Netherlands.

#### **Summary of Recapitalization Expenses**

The following table presents total recapitalization-related expenses incurred during the first three quarters of 2007. These expenses, presented pre-tax, affect comparability between the periods presented for 2007 and 2006.

(in millions)	irst Three rters of 2007
2007 recapitalization-related expenses:	
General and administrative expenses (1)	\$ 2.9
Additional interest income on recapitalization funds (2)	(2.6)
Additional interest expense (3)	33.9
Premium on bond extinguishment (4)	13.3
Total of 2007 recapitalization-related expenses	\$ 47.5

- (1) Primarily includes stock compensation expenses, payroll taxes related to the payments made to certain stock option holders and legal and professional fees incurred in connection with the recapitalization, including the tender offers for Domino's Pizza, Inc. common stock and Domino's, Inc. senior subordinated notes due 2011.
- (2) Includes tax-exempt interest income that was earned on funds received in connection with the recapitalization prior to disbursement of the funds.
- (3) Includes the write-off of deferred financing fees and bond discount related to extinguished debt as well as net expense incurred in connection with the settlement of interest rate derivatives.
- (4) Represents the premium paid to bond holders in the tender offer for the Domino's, Inc. senior subordinated notes due 2011.

In addition to the above fees and expenses and in connection with obtaining the asset-backed securitization financing facility, the Company paid \$36.6 million in fees and expenses, which were recorded as a deferred financing cost asset and is reflected net of amortization on the consolidated balance sheet as of September 9, 2007.

#### **Liquidity and Capital Resources**

We had working capital of \$82.2 million and cash and cash equivalents of \$114.9 million at September 9, 2007. Historically, we have operated with minimal positive or negative working capital, primarily because our receivable collection periods and inventory turn rates are faster than the normal payment terms on our current liabilities. We generally collect our receivables within three weeks from the date of the related sale and we generally experience 40 to 50 inventory turns per year. In addition, our sales are not typically seasonal, which further limits our working capital requirements. These factors, coupled with significant and ongoing cash flows from operations, which are primarily used to repay debt, invest in long-term assets and repurchase common stock, reduce our working capital amounts. Currently, our cash balances held are higher than historical normal levels due to required cash reserves related to the Company's recapitalization. As of September 9, 2007, the Company had approximately \$55.2 million of cash held for future interest payments, \$26.9 million cash held in interest reserves, and \$15.0 million cash held for capitalization of new entities. Our primary sources of liquidity are cash flows from operations and availability of borrowings under our Variable Funding Notes. We expect to fund planned capital expenditures and debt repayments from these sources. We did not have any material commitments for capital expenditures as of September 9, 2007.

As of September 9, 2007, we had \$1.7 billion of debt, of which \$0.3 million was classified as a current liability. Additionally, as of September 9, 2007, the Company had borrowings of \$119.3 million available under its \$150.0 million securitized financing facility, net of letters of credit issued of \$30.7 million. The letters of credit are primarily related to our casualty insurance programs and distribution center leases.

Cash provided by operating activities was \$66.2 million and \$90.1 million in the first three quarters of 2007 and 2006, respectively. The \$23.9 million decrease was due primarily to a \$53.5 million decrease in net income and a \$9.0 million net change in operating assets and liabilities. These decreases were offset in part by a \$32.2 million increase in amortization and write-off of deferred financing costs and debt discount, due primarily to the write-off of deferred financing costs in connection with the debt extinguishments as part of our 2007 recapitalization, and a \$2.7 million increase in non-cash compensation expense.

Cash used in investing activities was \$9.4 million and \$1.7 million in the first three quarters of 2007 and 2006, respectively. The \$7.7 million increase was due primarily to a \$9.7 million decrease in proceeds from the sale of property, plant and equipment offset in part by a \$2.1 million decrease in capital expenditures.

Cash provided by financing activities was \$19.9 million in the first three quarters of 2007. Cash used in financing activities was \$144.3 million in the first three quarters of 2006. The \$164.2 million net change was due primarily to a \$2.4 billion increase in proceeds from issuance of long-term debt, a \$127.0 million decrease in repurchases of common stock and a \$17.8 million increase in tax benefit from stock options, offset in part by a \$1.5 billion increase in repayments of long-term debt and capital lease obligations, a \$882.1 million increase in common stock dividends and equivalents and a \$58.6 million increase in cash paid for financing fees.

On February 7, 2007, the Company announced a recapitalization plan comprised of (i) a stock tender offer for up to 13,850,000 shares of the Company's common stock, (ii) an offer to purchase all of the outstanding Domino's, Inc. 8 1/4% senior subordinated notes due 2011 pursuant to a debt tender offer, (iii) the repayment of all outstanding borrowings under its senior credit facility and (iv) a planned special cash dividend to stockholders and related anti-dilution payments and adjustments to certain option holders, in each case financed as described below.

On March 8, 2007, the Company entered into a \$1.35 billion bridge credit facility agreement, consisting of (i) up to \$1.25 billion in bridge term loans and (ii) up to \$100 million under a revolving credit facility. Also on March 8, 2007, the Company borrowed \$500 million under the bridge term loan facility, which it used to repay all outstanding borrowings under its senior credit agreement, as well as to pay related fees and expenses. Upon repayment of all such outstanding borrowings, the senior credit facility was terminated. On March 9, 2007, the Company borrowed an additional \$280 million under the bridge term loan facility, which it used to repurchase and retire at a premium \$273.6 million in aggregate principal amount of Domino's, Inc. 8 1/4% senior subordinated notes due 2011, representing substantially all of the outstanding senior subordinated notes, as well as to pay related fees and expenses. Borrowings under the bridge term loan facility were subject to floating interest rates, as described in the applicable agreements.

On March 9, 2007, the Company announced the acceptance for purchase of 2,242 shares of its common stock under its stock tender offer at a purchase price of \$30.00 per share, for a total purchase price of approximately \$67,000.

On April 16, 2007, a wholly-owned subsidiary of the Company completed an asset-backed securitization by placing \$1.85 billion of notes in a private transaction consisting of \$1.6 billion of 5.261% Fixed Rate Series 2007-1 Senior Notes, Class A-2 (the Senior Notes) and \$100 million of 7.629% Fixed Rate Series 2007-1 Subordinated Notes, Class M-1 (the Subordinated Notes and collectively, with the Senior Notes, the Fixed Rate Notes). In connection with the issuance of the Fixed Rate Notes, a securitized financing facility of Variable Rate Series 2007-1 Senior Variable Funding Notes, Class A-1 (the Variable Funding Notes) was completed which allows for the issuance of up to \$150 million of Variable Funding Notes and certain other credit instruments, including a \$60 million letters of credit sub-facility in support of various obligations of the Company and a \$40 million swing-line sub-facility. The securitized notes were issued by indirect subsidiaries of the Company that hold substantially all of the Company's revenue generating assets, including royalty income from all domestic stores, distribution income, international income and intellectual property. Gross proceeds from the issuance of the Fixed Rate Notes were \$1.7 billion. The Company used a portion of the proceeds to (i) repay the bridge term loan facility in full and terminate the bridge loan facility; (ii) capitalize certain new subsidiaries; and (iii) pay certain transaction-related fees and expenses.

Additionally, during the second quarter of 2007, the Company settled its then outstanding five-year forward starting interest rate swap agreement with a total notional amount of \$1.25 billion. This interest rate swap agreement was settled in cash for \$11.5 million, in accordance with its terms, concurrent with the issuance of the securitized debt. In connection with this settlement, the other comprehensive income amount was adjusted and the total net settlement loss of \$7.1 million will be amortized into interest expense over the five year expected term of the securitized debt.

The Senior Notes will accrue interest at a fixed rate of 5.261% per year and the Subordinated Notes will accrue interest at a fixed rate of 7.629%. Accrued interest will be due and payable quarterly, commencing on October 25, 2007. The Fixed Rate Notes require no annual principal payments and the anticipated repayment date is April 25, 2012, with legal final maturity on April 27, 2037. The Fixed Rate Notes are subject to certain financial covenants, including certain leverage ratio tests, as defined in the related agreements.

Additionally, the Board of Directors approved an open market share repurchase program for up to \$200 million of the Company's common stock, which will be funded by future free cash flows and borrowings available under the Variable Funding Notes. The Company used approximately \$18.0 million in the third quarter of 2007 for share repurchases under this program.

Based upon the current level of operations and anticipated growth, we believe that the cash generated from operations and amounts available under the Variable Funding Notes will be adequate to meet our anticipated debt service requirements, capital expenditures and working capital needs for the next twelve months. Our ability to continue to fund these items and continue to reduce debt could be adversely affected by the occurrence of any of the events described in our filings with the Securities and Exchange Commission, including under the section headed "Risk Factors," in our annual report on Form 10-K, as updated in our Schedule TO filed on February 7, 2007. There can be no assurance, however, that our business will generate sufficient cash flows from operations or that future borrowings will be available under the Variable Funding Notes or otherwise to enable us to service our indebtedness, or to make anticipated capital expenditures. Our future operating performance and our ability to service, extend or refinance the Fixed Rate Notes and to service, extend or refinance the Variable Funding Notes will be subject to future economic conditions and to financial, business and other factors, many of which are beyond our control.

#### Forward-Looking Statements

This filing contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. You can identify forward-looking statements because they contain words such as "believes," "expects," "may," "will," "should," "seeks," "approximately," "intends," "plans," "estimates," "or "anticipates" or similar expressions that concern our strategy, plans or intentions. These forward-looking statements relating to our anticipated profitability and operating performance reflect management's expectations based upon currently available information and data. However, actual results are subject to future risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such forward-looking statements. The risks and uncertainties that can cause actual results to differ materially include: our increased level of indebtedness as a result of our recapitalization and the securitization transaction; the uncertainties relating to litigation; consumer preferences, spending patterns and demographic trends; the effectiveness of our advertising, operations and promotional initiatives; our ability to retain key personnel; new product and concept developments by Domino's and other food-industry competitors; the ongoing profitability of our franchisees and the ability of Domino's and our franchisees to open new restaurants; changes in food prices, particularly cheese, labor, utilities, insurance, employee benefits and other operating costs; the impact that widespread illness or general health concerns may have on our business and the economy of the countries in which we operate; severe weather conditions and natural disasters; changes in our effective tax rate; changes in government legislation and regulations; adequacy of our insurance coverage; costs related to future financings and changes in accounting policies. Important factors that could cause actual results to differ materially from our expectations ("cautionary statement") are more fully described in our other filings with the Securities and Exchange Commission, including under the section headed "Risk Factors" in our annual report on Form 10-K, as updated in our Schedule TO filed on February 7, 2007. We do not undertake to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

#### Market Risk

Prior to our recapitalization that was completed in April 2007, we were exposed to market risk from interest rate changes on our variable rate debt. Management actively monitored this exposure. We do not engage in speculative transactions nor do we hold or issue financial instruments for trading purposes. In connection with the April 2007 recapitalization, we issued fixed rate notes and, at September 9, 2007, we are only exposed to interest rate risk on borrowings under our Variable Funding Notes. As of September 9, 2007, we had no Variable Funding Note borrowings.

We are exposed to market risks from changes in commodity prices. During the normal course of business, we purchase cheese and certain other food products that are affected by changes in commodity prices and, as a result, we are subject to volatility in our food costs. We may periodically enter into financial instruments to manage this risk. We do not engage in speculative transactions nor do we hold or issue financial instruments for trading purposes.

In the third quarter of 2007, the Company entered into a new arrangement with its primary cheese supplier. Under this arrangement, the supplier agreed to provide an uninterrupted supply of cheese and the Company agreed to a five year pricing period during which it agreed to purchase all of its primary pizza cheese for the Company's United States stores from this supplier or, alternatively, pay to the supplier an amount reflecting any benefit previously received by the Company under the new pricing terms. The pricing schedule is directly correlated to the CME block cheddar price. The Company believes this arrangement will assist in reducing the volatility in its food cost.

#### **Interest Rate Derivatives**

We have historically entered into interest rate swaps, collars or similar instruments with the objective of managing volatility relating to our borrowing costs.

On February 12, 2007, the Company entered into a five-year forward-starting interest rate swap agreement with a notional amount of \$1.25 billion to hedge the interest rate variability of the coupon payments associated with the issuance of \$1.85 billion of securitized debt in connection with the recapitalization. Under the swap agreement, the Company agreed to pay a fixed interest rate of approximately 5.16%, beginning on March 31, 2008 through March 31, 2013, in exchange for receiving floating payments based on three-month LIBOR on the same \$1.25 billion notional amount for the same five-year period. During the second quarter, on April 16, 2007, the swap agreement was settled in cash for \$11.5 million, in accordance with its terms, concurrent with the issuance of the securitized debt. In connection with this settlement, the accumulated other comprehensive income amount was adjusted and the total net settlement loss of \$7.1 million will be amortized into interest expense over the five year expected term of the securitized debt.

#### Item 4. Controls and Procedures

Management, with the participation of Domino's Pizza, Inc.'s Chairman and Chief Executive Officer, David A. Brandon, and Interim Chief Financial Officer, William E. Kapp, performed an evaluation of the effectiveness of Domino's Pizza, Inc.'s disclosure controls and procedures (as that term is defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based on that evaluation, Messrs. Brandon and Kapp concluded that Domino's Pizza, Inc.'s disclosure controls and procedures were effective.

During the quarterly period ended September 9, 2007 there have been no changes in Domino's Pizza, Inc.'s internal controls over financial reporting that have materially affected or are reasonably likely to materially affect Domino's Pizza, Inc.'s internal controls over financial reporting.

#### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

We are a party to lawsuits, revenue agent reviews by taxing authorities and administrative proceedings in the ordinary course of business which include workers' compensation, general liability, automobile and franchisee claims. We are also subject to suits related to employment practices and, specifically in California, wage and hour claims. We have lawsuits pending in California brought by former employees. On June 10, 2003, Vega v. Domino's Pizza LLC was filed, in Orange County Superior Court, alleging, among other things, that we failed to provide meal and rest breaks to our employees. On August 2, 2006, Rosello v. Domino's Pizza LLC was filed, in Los Angeles County Superior Court, alleging similar claims as set out in the Vega lawsuit. On February 14, 2007 the two actions were coordinated in Orange County Superior Court. No determination with respect to class certification has been made. On April 16, 2007 in Murphy v. Kenneth Cole Productions, Inc., the California Supreme Court held that the premiums provided by section 226.7 of the California Labor Code for missed meal and rest periods are subject to a three-year statute of limitations rather than a one-year statute of limitations.

On September 11, 2007, the parties reached an out-of-court settlement, subject to the court's approval, in which all claims in both <u>Vega v. Domino's Pizza LLC</u> and <u>Rosello v. Domino's Pizza LLC</u> will be dismissed. As part of the conditional settlement, we agreed to pay \$5.0 million to plaintiffs and their attorneys to resolve the disputes. The company reserved \$5.0 million for these matters during the second quarter of 2007, which is reflected in general and administrative expenses.

On August 19, 2004, <u>Jimenez v. Domino's Pizza LLC</u> was filed by a former general manager, in Orange County Superior Court, alleging that we misclassified the position of general manager and that the Company did not provide meal/rest periods and overtime pay as required by state law for hourly employees. The case was removed to federal District Court for the Central District of California on September 17, 2004 and the motion for class certification was heard on June 5, 2006. On September 26, 2006, the Court denied the plaintiff's motion for class certification.

On October 4, 2007, the Company reached an out-of-court settlement with Jimenez and the ten other individual plaintiffs in which all claims will be dismissed. As part of the settlement, the Company agreed to pay \$500,000 to the plaintiffs and their attorneys to resolve the disputes, without admitting any liability. The Company is fully reserved for these matters.

On September 28, 2007, the Environmental Protection Agency filed an administrative claim and notice of opportunity for a hearing against the Company. The administrative complaint alleged certain violations of environmental regulations relating to an ammonia leak at one of the Company's distribution centers in November 2005 and proposes total penalties of \$266,400. The violations listed in the administrative complaint relate to the alleged failure of the Company to timely notify certain governmental agencies of the leak as well as fines for the Company's failure to timely supply miscellaneous paperwork relating to hazardous chemicals to such governmental agencies. The Company is currently reviewing the complaint and the facts and circumstances surrounding the complaint and will decide on the appropriate action after such review is complete.

While we may occasionally be party to large claims, including class action suits, we do not believe that these matters, individually or in the aggregate, will materially affect our financial position, results of operations or cash flows.

### Item 1A. Risk Factors

There have been no material changes in the risk factors previously disclosed in the Company's annual report on Form 10-K for the fiscal year ended December 31, 2006, as updated in the Company's Schedule TO filed with the Securities and Exchange Commission on February 7, 2007.

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

c. Purchases of Equity Securities by the Issuer and Affiliated Purchasers.

Period	(a) Total Number of Shares Purchased (1)		age Price Paid er Share	(c) Total Number of Shares Purchased as Part of Publicly Announced Program	(d) Maximum Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program		
Period #1 (June 18, 2007							
to July 15, 2007)	65,000	\$	18.19	65,000	\$	198,817,609	
Period #2 (July 16, 2007							
to August 12, 2007)	55,000	\$	17.76	55,000		197,840,973	
Period #3 (August 13, 2007							
to September 9, 2007)	932,960	\$	16.97	932,960		182,012,935	
Total	1,052,960	\$	17.08	1,052,960	\$	182,012,935	
		-			-		

<sup>(1)</sup> All shares were purchased as part of the publicly announced, board approved, share repurchase program.

# Item 3. Defaults Upon Senior Securities

None.

#### Item 4. Submission of Matters to a Vote of Security Holders

None.

# Item 5. Other Information

None.

Item 6.	Exhibits
Exhibit Number	Description
31.1	Certification by David A. Brandon pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.
31.2	Certification by William E. Kapp pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.
32.1	Certification by David A. Brandon pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.
32.2	Certification by William E. Kapp pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, relating to Domino's Pizza, Inc.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DOMINO'S PIZZA, INC. (Registrant)

Date: October 16, 2007 /s/ William E. Kapp

William E. Kapp

Interim Chief Financial Officer (principal financial officer)

#### CERTIFICATION OF CHIEF EXECUTIVE OFFICER, DOMINO'S PIZZA, INC.

I, David A. Brandon, Chief Executive Officer, Domino's Pizza, Inc., certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Domino's Pizza, Inc.;
- 2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared;
  - b) Designed such internal controls over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the flexibility of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an Annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

October 15, 2007 Date /s/ David A. Brandon

David A. Brandon Chief Executive Officer

#### CERTIFICATION OF CHIEF FINANCIAL OFFICER, DOMINO'S PIZZA, INC.

I, William E. Kapp, Chief Financial Officer, Domino's Pizza, Inc., certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Domino's Pizza, Inc.;
- 2. Based on my knowledge, this Quarterly Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Quarterly Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Quarterly Report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this Quarterly Report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Quarterly Report is being prepared:
  - b) Designed such internal controls over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the flexibility of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

October 15, 2007 Date /s/ William E. Kapp

William E. Kapp Chief Financial Officer

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Domino's Pizza, Inc. (the "Company") on Form 10-Q for the period ended September 9, 2007, as filed with the Securities and Exchange Commission (the "Report"), I, David A. Brandon, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- 1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- 2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David A. Brandon
David A. Brandon
Chief Executive Officer

Dated: October 15, 2007

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Domino's Pizza, Inc. and will be retained by Domino's Pizza, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Domino's Pizza, Inc. (the "Company") on Form 10-Q for the period ended September 9, 2007, as filed with the Securities and Exchange Commission (the "Report"), I, William E. Kapp, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that based on my knowledge:

- 1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- 2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ William E. Kapp William E. Kapp Chief Financial Officer

Dated: October 15, 2007

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Domino's Pizza, Inc. and will be retained by Domino's Pizza, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.