

INVESTOR DATA AT-A-GLANCE

AS OF Q3 2016

Domestic

- 4,886 franchised stores
- 387 company-owned stores
- 5.5% standard domestic royalty rate
- Average cost to open a new store \$250-\$350K
- U.S. average reported annual EBITDA per domestic franchise store up six years in a row
 - 2015 was a record \$125K+

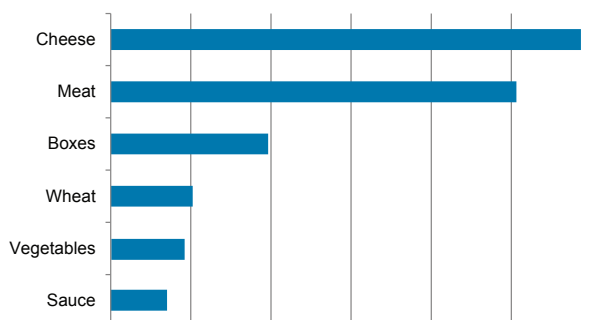
International

- 7,979 franchised stores
- No company-owned stores
- 3.1% average international royalty rate
- 22+ years of consecutive positive same store sales

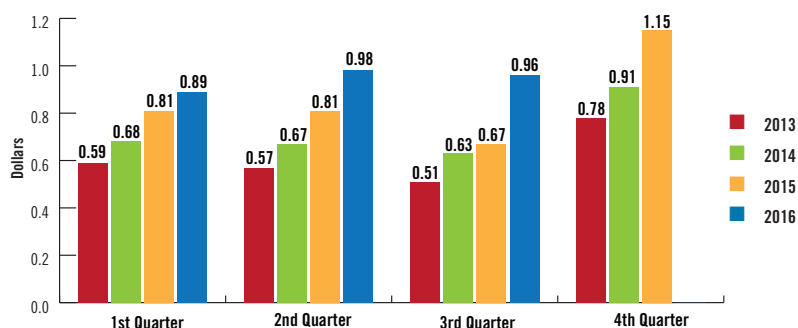
Supply Chain & Fresh Dough Production

- Sells and delivers food, equipment and supplies to U.S. and Canadian stores
- 19 company-owned supply chain facilities in contiguous U.S.
- 7 company-owned supply chain facilities in Canada, Alaska and Hawaii
- Manufactures fresh dough and thin crust and processes certain vegetables
- Franchise partnership – profit-sharing agreement
- Pricing pass-through on most items – reduces volatility
- 2016 commodity food basket projected to be flat versus 2015

Relative Magnitude of Six Largest Commodity Costs



Adjusted EPS Growth



Certain EPS amounts are adjusted for items affecting comparability. Items adjusting reported EPS are detailed in the respective earnings release on Form 8-K.

Capital Structure

- Franchise model works well with leverage
 - Completed refinancing transaction in October 2015
 - \$1.3 billion in new fixed rate notes (blended rate of 4.1%)
 - Remaining existing debt of \$963 million upon completion (5.216%)
 - Q3 2016 balance of \$922M (callable at par July 2017)
 - Debt-to-EBITDA ratio at 5.3x upon completion (3-6x stated range)

Use of Cash

- Repurchase shares
 - \$600 million Accelerated Share Repurchase final settlement completed in Q1 2016 upon receipt and retirement of 456,936 shares
 - Board of Directors has authorized replenishment of open market share repurchase program seven times (May 25th)
 - Repurchased and retired 412,260 shares at an average price of \$144.85 per share in Q3 2016
- Pay dividends
 - Quarterly dividend raised 23% to \$0.38 from \$0.31 beginning in March 2016

Long Range Outlook

- Global net units: +5% to +7%
- Domestic same store sales: +2% to +5%
- International same store sales: +3% to +6%
- Global retail sales: +7% to +11%

(Outlook does not constitute specific earnings guidance. Domino's does not provide quarterly or annual earnings estimates.)