# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): March 4, 2003

Domino's, Inc. (Exact name of registrant as specified in its charter)

Delaware333-7479738-3025165(State or other jurisdiction of<br/>incorporation or organization)(Commission File No.)(I.R.S. Employer<br/>Identification Number)

30 Frank Lloyd Wright Drive Ann Arbor, Michigan 48106 (Address of principal executive offices)

(734) 930-3030 (Registrant's telephone number, including area code) Item 5. Other Events and Regulation FD Disclosure

On March 4, 2003, the Company issued its annual press release announcing its 4th quarter and full year 2002 results. The press release is attached hereto as Exhibit 99.1.

Item 7. Financial Statements and Exhibits

(c) Exhibits

Exhibit

Number Description

99.1 Domino's, Inc. annual press release, dated March 4, 2003.

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Domino's, Inc. (Registrant)

Date: March 4, 2003 /s/ Harry J. Silverman Chief Financial Officer

### Domino's Pizza Announces Record Results for 2002;

Same Store Sales Growth Leads National Pizza Chains for Second Consecutive Year

ANN ARBOR, Michigan - March 4, 2003 - Domino's, Inc., the recognized leader in pizza delivery, today announced record results for the fourth quarter and fiscal 2002, which ended December 29, 2002. In addition to achieving record earnings and system-wide sales, Domino's full year domestic same store sales growth (+2.6%) exceeded those of all reporting national pizza chains. Management attributed its success to continued emphasis on product quality and customer service as well as strong marketing promotions.

#### 2002 Highlights (versus full year 2001)

- Net income increased 64.9% to \$60.7 million.
- Earnings before interest, taxes, depreciation and amortization (EBITDA) increased 16.7% to a record \$189.3 million.
- . Domestic same store sales increased 2.6%; comprised of a domestic franchise same store sales increase of 3.0% and flat domestic Company-owned same store sales.
- . International same store sales increased 4.1%, on a constant dollar basis.
- . System-wide sales increased 4.7% to a record of nearly \$4.0 billion.
- The Company repaid \$52.7 million of debt during 2002.

# Fourth Quarter 2002 Highlights (versus fourth quarter 2001)

- Net income increased 90.3% to \$23.1 million.
- EBITDA increased 17.6% to \$62.1 million.
- . Domestic same store sales remained flat; comprised of a domestic franchise same store sales increase of 0.6% and a domestic Company-owned same store sales decrease of 4.1%.
- . International same store sales increased 3.8%, on a constant dollar basis, marking the 36/th/ consecutive quarter of international same store sales growth.
- System-wide sales increased 2.9% to \$1.2 billion.
- . The Company repaid \$8.8 million of debt during the fourth quarter of 2002.

David A. Brandon, Domino's Chairman and Chief Executive Officer, said: "We have always believed that the pizza company with the best people will win. This philosophy has proven out once again through our strong 2002 financial results, and through our fourth consecutive year of improving quality and customer service, as ranked by the American Customer Satisfaction Index. Our exceptional people - franchisees, store managers and team members worldwide - continue to set us apart from our competitors."

Management added that Domino's increased domestic market share in its core business of pizza delivery by nearly one full point, to 19.9%, as tracked by NPD Crest in 2002.

#### Financial Summaries

	Fiscal Year Ended			Fourth Quarter Ended			
(Dollars in millions)	December 29, 2002	December 30, 2001	% Change	December 29, 2002	December 30, 2001	% Change	
System-wide sales	\$3,961.7	\$3,784.6	4.7%	\$1,230.8	\$1,196.5	2.9%	
Total revenues	1,275.0	1,258.3	1.3	395.8	397.4	(0.4)	
EBITDA	189.3	162.2	16.7	62.1	52.8	17.6	
Income from operations	156.2	126.9	23.1	52.7	39.7	32.7	
Net income	60.7	36.8	64.9	23.1	12.2	90.3	

Revenues

Fourth Quarter:

The increase in fourth quarter system-wide sales was due primarily to an increase in worldwide store counts and, to a lesser extent, increases in domestic franchise and international same store sales.

The decrease in fourth quarter total revenues was due primarily to a decrease in revenues from domestic distribution operations, offset in part by increases in revenues from domestic Company-owned stores and international operations. The decrease in revenues from domestic distribution operations was due primarily to a market decrease in overall food prices, primarily cheese, offset in part by an increase in volumes relating to an increase in domestic franchise system-wide sales. The increase in revenues from domestic Company-owned stores was due primarily to an increase in the average number of domestic Company-owned stores open during 2002, primarily as a result of the Company's acquisition of 83 franchised stores in Arizona during the first quarter of 2002. Domestic same store sales remained flat, comprised of a 0.6% increase in domestic franchise same store sales. International same store sales increased 3.8%, on a constant dollar basis.

Fiscal Year:

The increase in year-to-date system-wide sales was due primarily to increases in worldwide store counts and increases in both domestic and international same store sales.

The increase in year-to-date total revenues was due primarily to increases in revenues from domestic Company-owned and franchised stores, and international operations, offset in part by a decrease in revenues from domestic distribution operations. The increase in revenues from domestic Company-owned and franchised stores, and international operations was due primarily to increases in same store sales and worldwide store counts. Domestic same store sales increased 2.6%, comprised of a 3.0% increase in domestic franchise same store sales and flat domestic Company-owned same store sales. International same store sales increased 4.1%, on a constant dollar basis. At year-end 2002, there were 7,230 stores in operation worldwide, comprised of 577 domestic Company-owned stores, 4,271 domestic franchised stores and 2,382 international stores. The decrease in revenues from domestic distribution operations was due primarily to a market decrease in overall food prices, primarily cheese, and a decrease in the average number of domestic franchised stores open in 2002, primarily as a result of the Company's acquisition of 83 franchised stores in Arizona during the first quarter of 2002. These decreases in revenues from domestic distribution were offset in part by an increase in volumes relating to increases in domestic franchise same store sales.

# Page Three: Domino's, Inc., FY02 Earnings Release

#### Earnings:

The increases in fourth quarter and year-to-date EBITDA were due primarily to increases in system-wide sales at our domestic Company-owned and franchised stores, and international operations, reductions in food costs at our Company-owned stores, driven primarily by decreases in cheese prices, increases in distribution volumes and lower general and administrative expenses. EBITDA was positively impacted by the favorable resolution of a contingent liability and collection of a previously reserved receivable, both related to our international operations. This resolution resulted in a \$7.2 million favorable year over year impact on EBITDA. These increases in EBITDA were offset in part by an increase in insurance costs.

The increases in fourth quarter and year-to-date net income were due primarily to increases in EBITDA, reductions in our interest costs due to lower debt levels and more favorable interest rates, the favorable impact of no longer amortizing goodwill and the absence of certain covenant not-to-compete amortization expense related to the covenant with our former majority stockholder which was fully amortized by the end of 2001. These increases in net income were offset in part by a \$4.5 million write-off of financing fees through interest expense related to the Company's refinancing of its senior credit facility and increases in provision for income taxes due to increases in pre-tax income.

Founded in 1960, Domino's Pizza operates a network of 7,230 Company-owned and franchised stores in the United States and more than 50 countries. For more information about the Company, visit our website at http://www.dominos.com/.

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Contact: Tim McIntyre, Vice President of Communications - Domino's, Inc. 734.930.3563

Conference Call Information

On Tuesday, March 4, 2003, Domino's, Inc. will hold a conference call to review its 2002 financial results. The details are as follows:

Time: 11:00 a.m. EST

Domestic telephone number: (877) 531-2986

International telephone number: (612) 332-7516

Call ID: Ask for the Domino's, Inc. conference call moderated by Tim McIntyre

A playback of the conference call will be available after the completion of the call through March 7, 2003, 11:59 p.m. EST, by calling (800) 475-6701 (domestic) or (320) 365-3844 (international) and dialing the number 674256. If you have any questions, please call Tim McIntyre at (734) 930-3563.

#### EBITDA Reconciliation to GAAP Measure

EBITDA represents earnings before interest, taxes, depreciation, amortization, gain (loss) on sale/disposal of assets and other, and gain (loss) on debt extinguishments. EBITDA information is provided as we use it extensively in internal management reporting to evaluate our business segments, we believe it assists the investing community in evaluating our company, and it is an important measure in our debt agreements. EBITDA should not be considered as an alternative to cash flows provided by operating activities as a measure of liquidity, as an alternative to income from operations or net income as a measure of our financial performance, or as an alternative to any other measure in accordance with accounting principles generally accepted in the United States.

The following table reconciles EBITDA to consolidated income from operations (in thousands):

	Fiscal Year Ended		Fourth Quarter Ended		
	December 29, December 30,		December 29,	December 30,	
	2002 2001		2002	2001	
EBITDA	\$ 189,262	\$ 162,161	\$ 62,078	\$ 52,792	
Depreciation and amortization	(28,273)	(33,092)	(8,713)	(11,931)	
Losses on sale/disposal of assets and other	(2,919)	(1,964)	(56)	(1,086)	
Loss on debt extinguishments	(1,836)	(217)	(619)	(71)	
Income from operations	\$ 156,234	\$ 126,888	\$ 52,690	\$ 39,704	
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SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995: Certain statements contained in this release relating to our anticipated profitability and operating performance are forward-looking and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such forward-looking statements. Among these risks and uncertainties are competitive factors, increases in our operating costs, ability to retain our key personnel, our substantial leverage, ability to implement our growth and cost-saving strategies, industry trends and general economic conditions, adequacy of insurance coverage and other factors, all of which are described in our most recent annual report on Form 10-K, quarterly reports on Form 10-Q and other filings made with the Securities and Exchange Commission. We do not undertake to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# Domino's, Inc. and Subsidiaries Condensed Consolidated Statements of Income

	Fiscal Year Ended				Fourth Quarter Ended			
	December 29, 2002		December 30, 2001		December 29, 2002		December 30, 2001	
(In thousands)								
Revenues: Domestic Company-owned stores Domestic franchise Domestic distribution International	\$	376,533 140,667 676,018 81,762		362,189 134,195 691,902 69,995		113,709 43,448 211,938 26,707		108,865 43,153 221,847 23,577
Total revenues		1,274,980		1,258,281		395,802		397,442
Operating expenses: Cost of sales General and administrative		938,972 179,774		937,899 193,494		294,394 48,718		294,865 62,873
Total operating expenses		1,118,746		1,131,393		343,112		357,738
Income from operations		156,234		126,888		52,690		39,704
Interest expense, net		59,784		66,602		15,787		19,807
Income before provision for income taxes		96,450		60,286		36,903		19,897
Provision for income taxes		35,789		23,506		13,757		7,734
Net income	\$	60,661	\$ =====	36,780	\$ =====	23,146	\$ =====	12,163

	December 29, 2002	December 30, 2001	
(In thousands)			
Assets Current assets: Cash and cash equivalents Accounts receivable Inventories Other assets	\$ 22,472 57,497 21,832 16,880	\$	
Total current assets	118,681	149,706	
Property, plant and equipment, net	120,547	87,645	
Other assets	154,968	165,247	
Total assets	\$	\$	
Liabilities and stockholder's deficit Current liabilities: Current portion of long-term debt Accounts payable Other accrued liabilities	\$2,843 46,131 80,023	\$ 43,157 50,430 80,852	
Total current liabilities	128,997	174,439	
Long-term liabilities: Long-term debt, less current portion Other accrued liabilities	599,180 41,600	611,532 41,501	
Total long-term liabilities	640,780	653,033	
Stockholder's deficit	(375,581)	(424,874)	
Total liabilities and stockholder's deficit	\$ 394,196	\$	

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Note: The balance sheets have been derived from the audited consolidated financial statements, but do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.